



**Major General Gregory J. Vadnais**

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**Fiscal Year 2014  
Executive Budget Briefing**



# Chain of Command

## STATE

**Rick Snyder**  
**Governor**  
**State of Michigan**  
**State Commander in Chief**



**ARMY & AIR UNITS**  
**MICHIGAN**  
**NATIONAL GUARD**

## FEDERAL

**Barack Obama**  
**President**  
**United States of America**  
**National Commander in Chief**



**Federal Government Provides**  
**Dollars, Equipment, Doctrine**

**Training & Readiness**  
**In-State Security Operations**  
**Domestic Operations**  
**Civil Disturbances**  
**Natural Disasters**  
**Assist Law Enforcement**

**National Defense**  
**National Emergencies**

**When Ordered By the President**  
**Michigan National Guard Provides**  
**Forces to the Federal Government**

**ARMY & AIR UNITS**  
**MICHIGAN**  
**NATIONAL GUARD**





# Mission, Vision & Values

## Mission:

- *Provide relevant and ready operational military forces, consistent with our values, in support of our state and nation.*
- *Provide support to military personnel, civilian employees, families, retirees, and veterans.*

## Vision:

*Acknowledged as a premier military and veterans organization meeting state and national requirements.  
Recognized as the destination of choice for full spectrum operations and four-season joint training.*

## Values:

- Loyalty
  - Duty
  - Personal Courage
  - Selfless Service
  - Honor
  - Integrity
  - Respect
- 
- Integrity First
  - Service Before Self
  - Excellence In All We Do



# Military and Civilian Employees

12,542 Total

## Military Personnel - 11,311

- **Army Guard: 8,598**
- **Air Guard: 2,713**

## Civilian Personnel – 1,231

- **State Employees: 876**
- **Federal Workforce: 355**





**•Since 9-11: Over 19,000 individual deployments from the Michigan National Guard to Iraq, Afghanistan, Kuwait, the Balkans or elsewhere in support of the War on Terror.**

**•700 Scheduled to deploy in through November 2013**



SPC Richard Goward  
April 14, 2003



SSG Michael Sutter  
December 26, 2003



SGT Craig Frank  
July 17, 2004



SSG Ricky Kieffer  
March 19, 2005



SPC Timothy Brown  
November 4, 2005



PFC John Dearing  
November 21, 2005



SGT Spencer C. Akers  
December 8, 2005



SPC Dano Curvor  
December 20, 2005



SGT Joshua Youmans  
March 1, 2006



SGT Matthew Webber  
April 27, 2006



SGT Duane J. Dreesky  
July 10, 2006

# In Honor of Our Fallen Heroes

- Michigan National Guard -



SPC Bradley N. Shilling  
November 18, 2006



SFC James D. Priestap  
November 23, 2006



SPC Bobby Mejia II  
December 23, 2006



SPC Wilson A. Algrim  
December 23, 2006



SGT Chad J. Vollmer  
December 23, 2006



SPC Brandon L. Stout  
January 22, 2007



SGT Thomas G. Wright  
May 13, 2007



SGT Matthew R. Soper  
June 6, 2007



SFC Matthew L. Hilton  
June 26, 2008



SGT Kyle B. McClain  
August 1, 2012





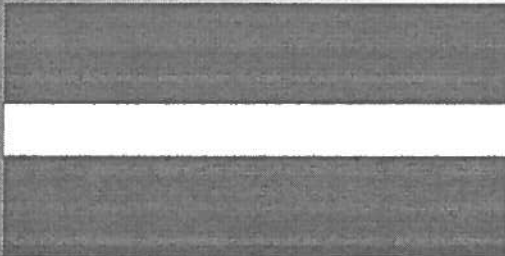
# State Partnership Program

- The importance of the SPP is its ability to focus a small part of the DOD – a State National Guard - with a single country or region in support of US government policies. This focus allows for the development of long term relationships and a catalyst for support from outside the DOD.
- Today, 48 US States, 2 territories and the District of Columbia are partnered with 63 partner affiliations around the world. These affiliations are maintained in an effort to support the Department of Defense's National Security Strategy.
- Currently, Michigan has partnerships with the countries of Latvia and Liberia. The partnership with Liberia is sponsored by U.S. Africa Command.
- USAFRICOM is one of nine Unified Combatant Commands of the US Armed Forces. It is responsible for US military operations and military relations with 53 African nations – an area of responsibility covering all of Africa except Egypt.
- The 2011 Travelling Contact Team was sent to Liberia to train the Armed Forces of Liberia in a variety of areas, including basic infantry tactics.



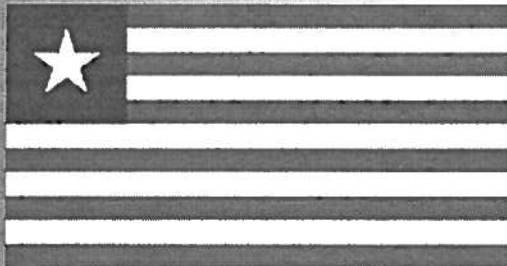
# STATE PARTNERSHIP PROGRAM LATVIA and LIBERIA

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**LATVIA**

- Over 300 Military-Military events since 1993
  - Bilateral Affairs Officer (BAO) in Riga
  - EUCOM scaling program down
  - 100% Federally Funded
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**LIBERIA**

- Sponsored by USAFRICOM
- Partnership Events began in 2011
- MG Vadnais visited in 2012



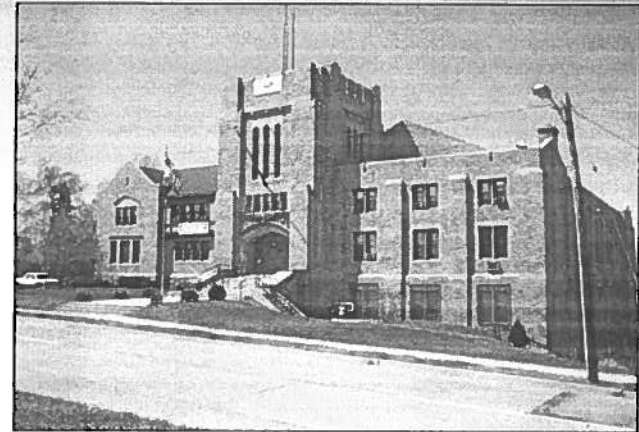
# Army National Guard





# ARMORY MAINTENANCE

- State share of \$3.0M matched with federal \$3.0M will create new jobs.
- This funding will repair and modernize armories for the long term and reverse the trend of failing armories.
- Improve training capabilities and enhance utilization and services.

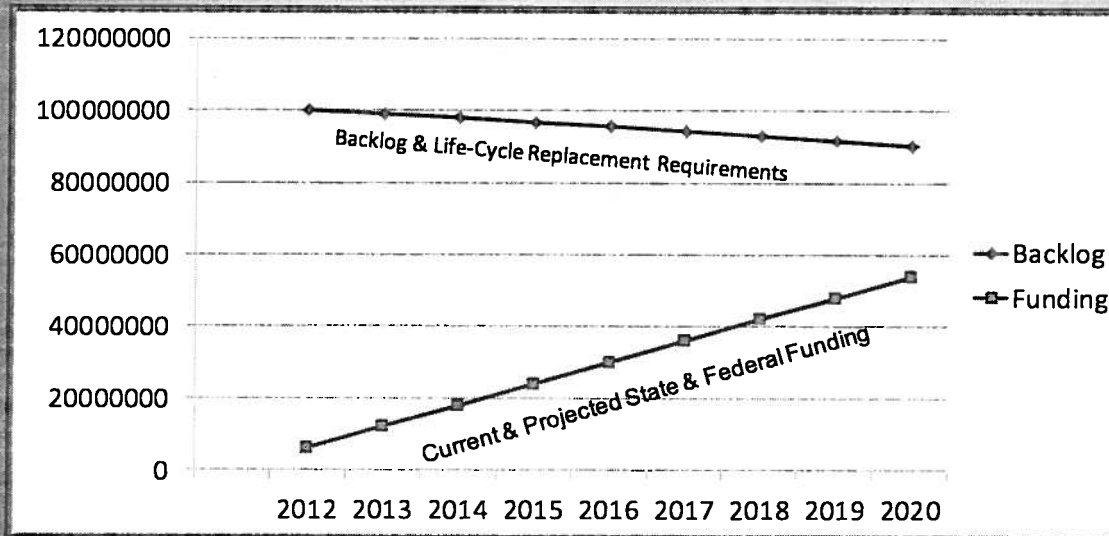






# ARMORY MAINTENANCE

**Goal:** Improve training capabilities to enhance utilization and services



- Maintenance gap widens as Armories age
- Actual backlog is \$680M per the Jacob Study
- FY13 Funding of \$10.9M (Fed/State) will reverse the trend of failing armories
- FY14 Funding of \$6.1M (Fed/State)
- Armory Modernization Strategy – Purchase of existing facilities

## Armory Maintenance

**Backlog Includes:** Costs to repair failing roofs (keep water out) and repair/replace boilers (keep heat on).

**Backlog does not include:** Fencing, security lighting, gates (AT/FP), energy efficiencies, modernization projects, IT upgrades, furniture, exercise equipment, facility size increases to accommodate newer/larger equipment, or cost to replace failing armories such as Flint.



# Major Armory Projects

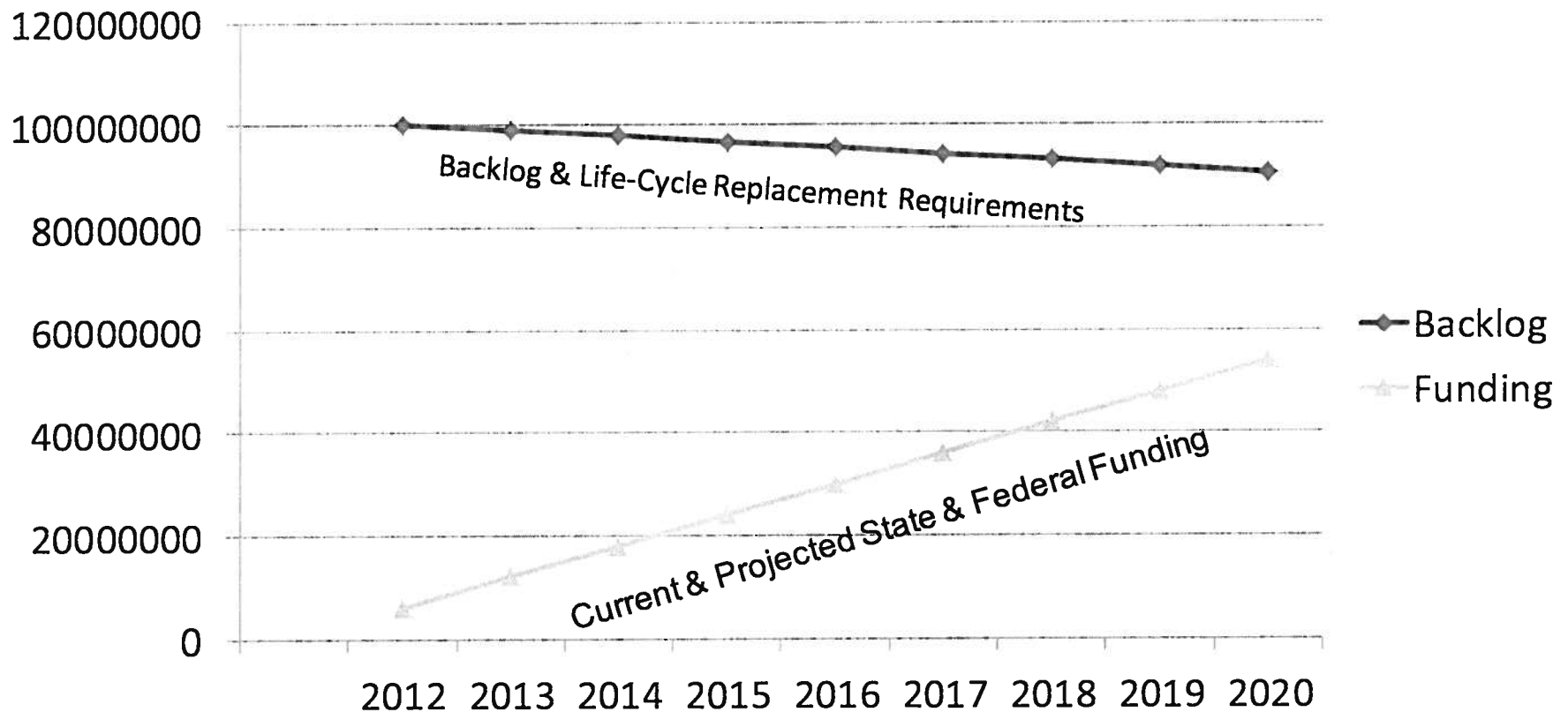
• Washtenaw	Major Interior
• Montague	Roof
• Kingsford	Roof
• Wyoming	Roof
• Cadillac	Roof
• Kalamazoo	Major Interior
• Grand Ledge	HVAC
• Grayling	Ventilation (HVAC)
• Olympia	Fencing/Security
• Taylor	Interior
• Detroit Light Guard	Interior/Exterior Roof and HVAC
• Greenville	Major Interior
• Alma	Roof





# VALUE FOR MONEY

## Armory Repair & Maintenance (Not MILCON)



Maximizing TOTAL Armory Funds: State Appropriation of \$3.0 million/year= \$3.0 million federal matching funds/year and impacts the repair & maintenance gap.



# Michigan Air National Guard

## Current Operations

- **3 Bases**

- Selfridge ANGB
- Battle Creek ANGB
- Alpena CRTC

- **2713 Airmen**

- **3 Aircraft Types**

- A-10
- C-21
- KC-135

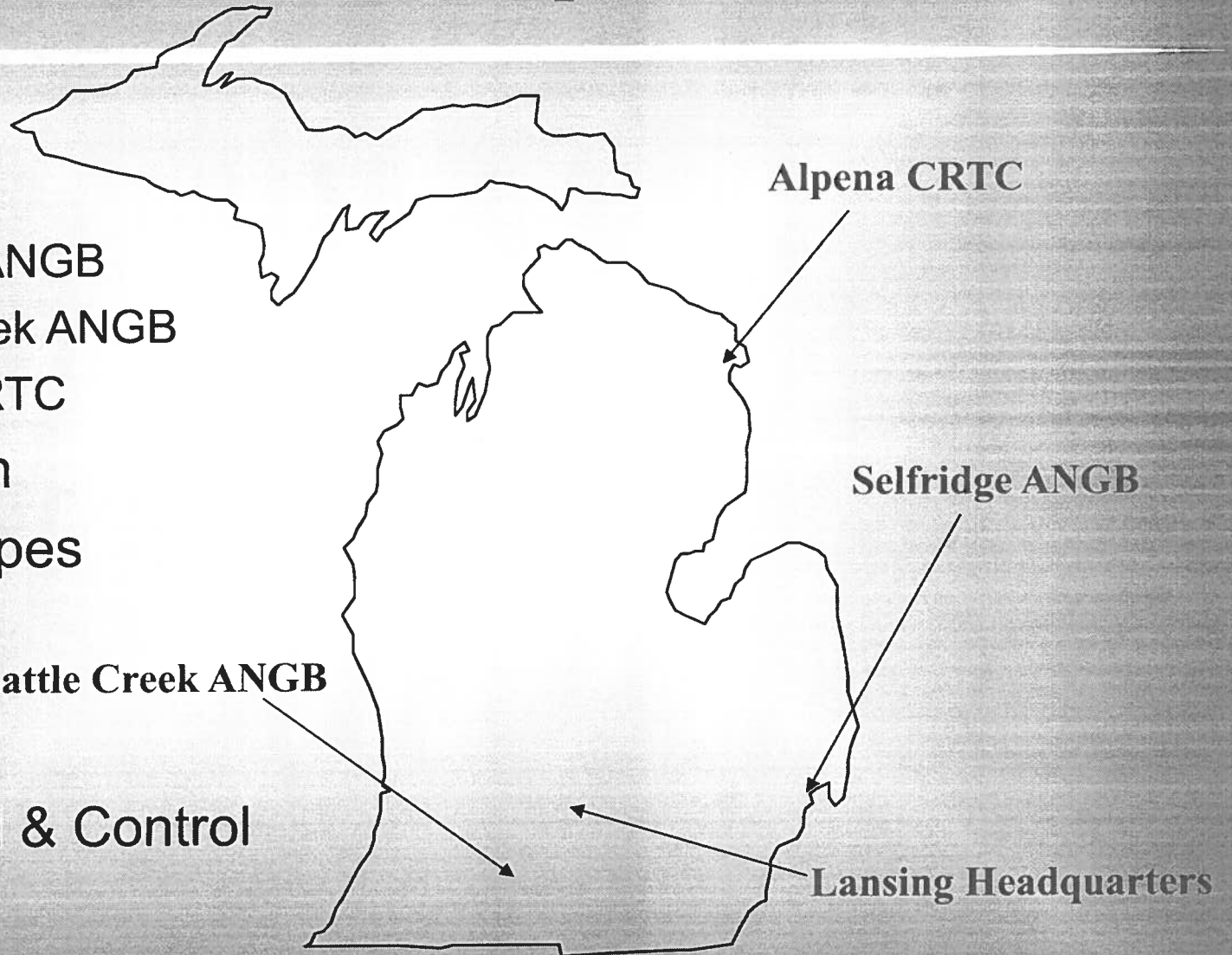
- **1 Command & Control Group**

**Battle Creek ANGB**

**Alpena CRTC**

**Selfridge ANGB**

**Lansing Headquarters**







# **MICHIGAN VETERANS AFFAIRS AGENCY**



# Michigan's Veteran Population

- **Veteran Demographics:**

- Michigan has the 11th largest veterans population in the country
- Veterans represent 7.1% of Michigan's population
- Michigan's veterans ages 50 - 70 comprise over half of the total veteran population
- Largest proportion of Michigan veterans population comprised of Vietnam era veterans
- Approximately 68% of Michigan's veteran population is located in 17 counties
- 32% percent remains dispersed throughout the rest of the state in more geographically remote areas
- 12% of Michigan Veterans receive VA pension/compensation





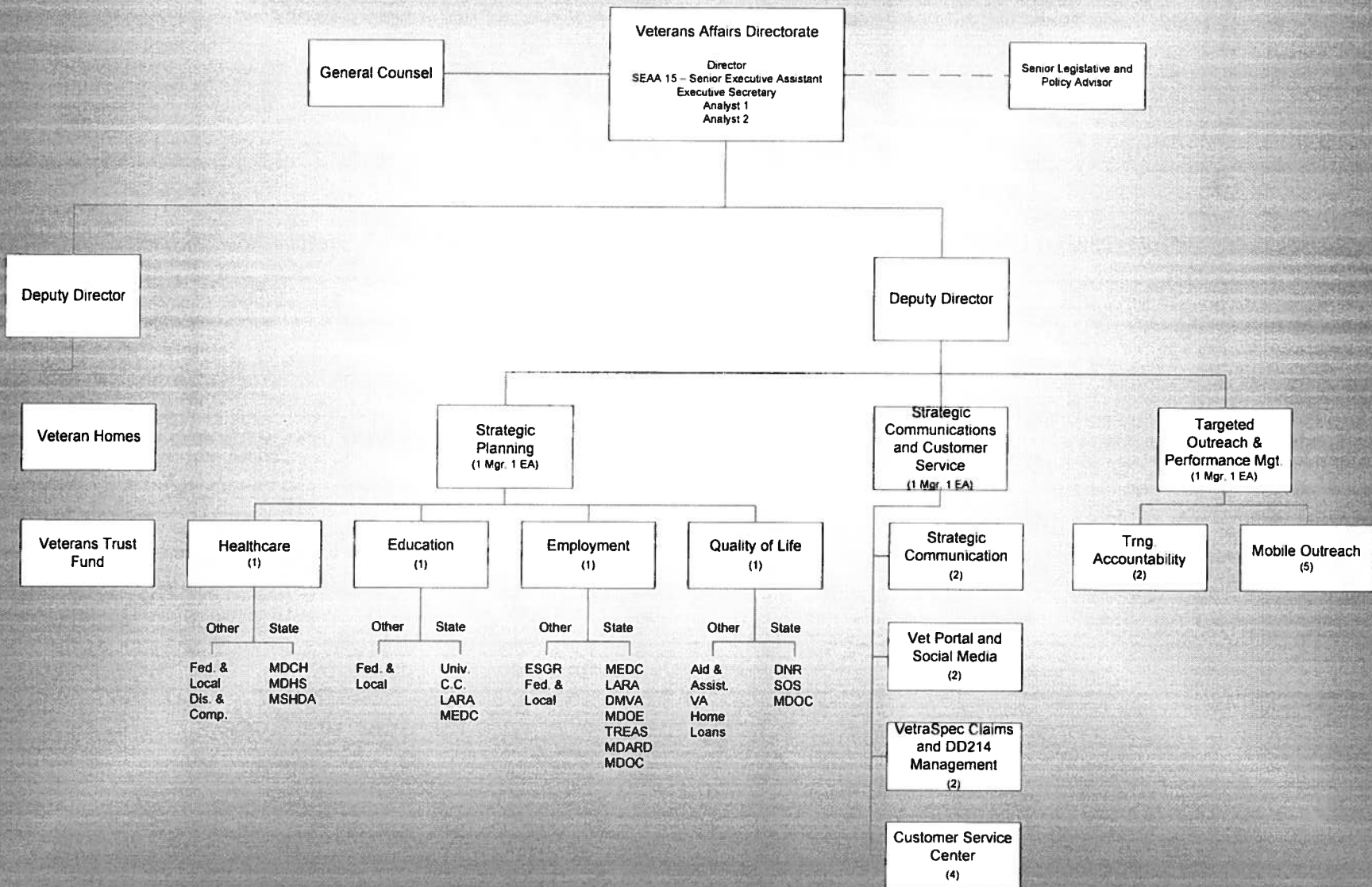
# Michigan Veterans Affairs Agency

- Established by Executive Order 2013-2 in January 2013. Organization will become operational on March 20, 2013 with full implementation scheduled for October 1, 2013.
- MVAA will serve as a centralized, coordinating unit in state government to better connect veterans to earned services and benefits.
- The agency will work to:
  - Integrate and focus veteran related state efforts
    - Employment
    - Education
    - Healthcare
    - Quality of Life
  - Improve collaboration with VSOs, federal and local partners.
  - Increase awareness of program and benefit opportunities.
  - Enroll veterans in USVA and Michigan VA programs.
  - Create a “No Wrong Door” customer service model for veterans.



# Michigan Veterans Affairs Agency

## Draft Organization Chart







# Michigan Veterans Homes

- DJ Jacobetti Home – Marquette
  - Skilled nursing: 174
  - Domiciliary: 13
  - Completed VA Survey and received continued certification. (1/13)
- Grand Rapids Home
  - Skilled Nursing: 428
  - Domiciliary: 63
  - Completed VA Survey and received continued certification. (3/12)
  - Next schedule VA Survey 4/13



# Michigan Veterans Trust Fund

<b>FY</b>	<b>Applications</b>	<b>Approvals</b>	<b>Grants</b>
<b>2009</b>	<b>2,819</b>	<b>1,512</b>	<b>\$1,063,853</b>
<b>2010</b>	<b>2,189</b>	<b>1,182</b>	<b>\$865,880</b>
<b>2011</b>	<b>2,209</b>	<b>1,395</b>	<b>\$1,273,625</b>
<b>2012</b>	<b>2,676</b>	<b>1,650</b>	<b>\$1,721,803</b>

- Gov. appointed trustees and veteran representative county committees administer emergency grant program (PA 9 of 1946)
- Discretionary grants provided due to temporary, unforeseen emergencies for eligible veterans and dependents
- Market Value of Michigan Veterans Trust Fund \$53,833,179 (1/31/13)





# Veterans Outreach Services

- **MVAA, through contract, works collaboratively with Michigan Veterans Coalition (MVC) members. The coalition is comprised of members of the American Legion, Disabled American Veterans, Marine Corps League, Veterans of Foreign Wars and Military Order of the Purple Heart. There are 46 accredited Veteran Service Officers in Michigan with limited presence in 83 counties.**
- **MVAA will hire 5 Accredited Service Officers and have a presence in 5 Michigan counties.**
- **MVAA also partners with the Michigan Association of County Veteran Counselors (MACVC) who provide an additional 85 accredited counselors with a presence in 62 counties.**
- **Other USDVA accredited and nationally chartered veteran service organizations add 8 more accredited counselors in 4 counties.**
- **Total accredited officers/counselors in Michigan equal 144, which equates to 1 officer for every 4,755 vets.**



# On-going Veterans Initiatives

- **Vetra-Spec**  
Software Program that standardizes the claims process, allowing MVAA to measure utilization of USDVA programs and evaluate the claims process within the State.
- **DD214 Digitalization**  
Transfers veterans discharge records from paper copies and microfilm to digital form and safeguards storage of the documents.
- **MI-VetSuccess**  
Pilot program (1 year funding) that places an accredited veterans service officer at 6 regional campus hubs who travel to college campuses throughout their region and register veterans for benefits.
- **AmeriCorps Volunteers**  
A partnership with the Michigan United Way. 14 staff members are charged to recruit and enlist 200 volunteers statewide who will search out veterans in under-served areas and refer them to county veterans officers who will enroll them in veteran benefit programs.

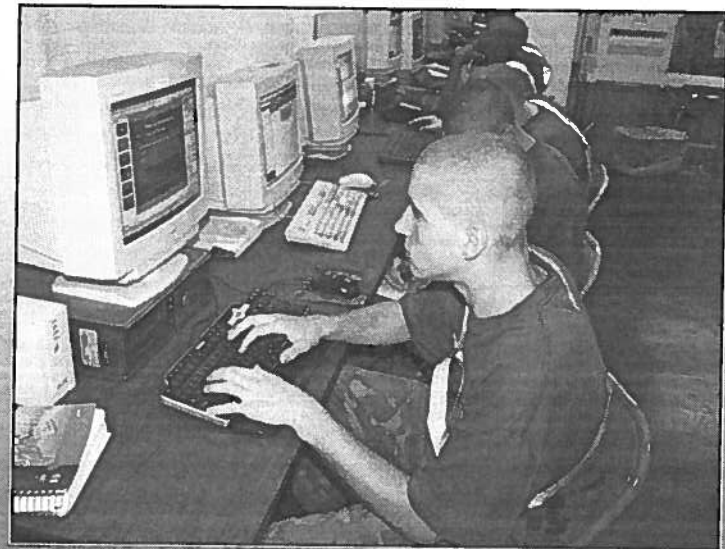
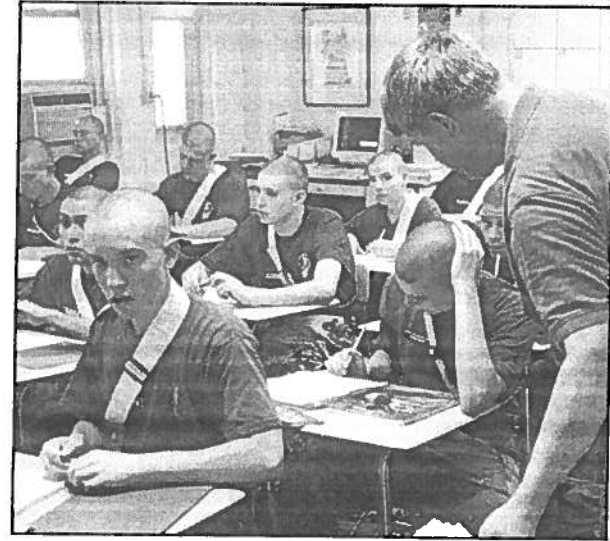




# ChalleNGe Program

The **Mission** of the National Guard Youth ChalleNGe Program is to intervene in and reclaim the lives of 16-18 year old high school dropouts, producing program graduates with the values, life skills, education and self-discipline necessary to succeed as productive citizens.

**2,428 Graduates  
(1999 – 2012)**







# ChalleNGe Program

- **ChalleNGe Budget Year 2012 Highlights**
  - 168 graduates
  - 80% of cadets who took the GED, passed
  - Increased grade equivalency = 3.0 grade levels
  - 100% placement rate among graduates at graduation
- **ChalleNGe Budget Year 2013**
  - State funds increased to \$1.5M
  - Increased total class size from 228 to 288
  - Cadre staffing stabilized



# Military Family Relief Fund

P.A. 363 and 364 of 2004

<b>Total Tax Check-Off and Donations to Date:</b>	<b>\$ 4,163,748</b>
<b>Expended by Veterans Homes:</b>	<b>\$ 593,170</b>
<b>Total Grants Awarded:</b>	<b>\$ 1,201,711</b>
<b>Fund Balance:</b>	<b>\$ 2,368,867</b>

## 613 Applicants Assisted to Date

**Fund has supported payment of bills associated with:**

- **Utility Costs**
- **Furnace Replacement**
- **Vehicle Repair**
- **Mortgage/Rent Payments**







# DMVA Dashboard Data

Metric	Status	Trend	Target	Current	Previous	Measured	Definition
CUSTOMER							
<b>SoM employees categorized as Champions</b>	<b>Yellow</b>	→	<b>65% interim target</b>	<b>52% one of the highest rated Dept's</b>	None, inaugural statewide survey in 2012	May 2012	SoM employees with high levels of engagement + great likelihood of staying
PROCESS							
<b>Armory Readiness</b>	<b>RED</b>	→	<b>45 armories GREEN</b>	<b>4 green 6 yellow 33 red</b>	<b>5 green 9 yellow 29 red</b>	Feb 2013	45 total armories (Army) Grouped by red/yellow/green per ISR report standards





# DMVA Dashboard Data

Metric	Status	Trend	Target	Current	Previous	Measured	Definition
<b>FINANCIAL</b>							
<b>Veterans \$ per Capita (federal)</b>	<b>Yellow</b>	↑	<b>\$4,500</b>	<b>\$3,953</b> FY12	<b>\$3,409</b> FY10	Apr2012 (reported annually, tracked by county)	Total \$ spent by Federal govt on veterans, divided by # of veterans
<b>ORGANIZA- TION</b>							
<b>Youth Challenge Cadets GED</b>	<b>Green</b>	→	<b>&gt;70%</b>	<b>80%</b>	<b>80%</b> Previous class (2012- Dec)	2012 December (by Class)	Cadets rec'd GED divided by # of cadets requesting GED